Table of Organization of 8th Div., 612th Bn., 32nd Div.

Loose sheets of paper contain the following information on the organization of the 8th Div., 612th Bn., 32nd Div.

**Organization:**

- **Battalion HQ:**
  - 3 cadre of the Command Committee
  - 1 (Staff) Amt. for Rear Service
  - 1 Propaganda and Training
  - 1 Finance
  - 1 Political
  - 1 QM
  - 1 Armament
  - 1 Correspondence
  - 1 Medical Officer
  - 2 Radios
  - 1 Adjutant
  - 3 Mass ICO's
  - 2 Orderlies
  
  **Total 20**

**Signal Section:**

- 2 plat cadre
- 2 messengers
- 3 radio operators
- 16 telephone operators

73-28 July 66

Received Cod: 10 Aug 66
**Company Strength:**
- 126, including the following cadre of the EN (R):
  - A cadre of the Command Committee
  - 1 Adjutant
  - 1 Medics
  - 3 First-aid
  - 8 Commissar liaison agents
  - 7 Mass MOC's and CK.

**Platoon strength:**
29, including 2 platoon cadre.

(REF)

**Directive by E.66.**

Directive 28-VF/66, from E.66, dated 23 April 1956, addressed to all subordinate areas and branches, disseminates successful experiences in countering recent American sweeps' operations in Quang Ba Province (H.P.).

These successes resulted from the solution of ideological tasks and all cadre were asked to develop this task even further, by giving it a correct interpretation and evaluation among the Party members, troops and people. This is the main mission of all Party echelons, Party Chapters and Propaganda Training Branches during the present situation.

Following is a brief summary of those experiences:

1. Due attention must be paid to the evaluation of friendly and enemy situations and realization of the enemy plans and his capabilities to carry them out. In addition, his weaknesses in politics and morale must be discovered and aggravated. The enemy must be engaged in day-and-night battles in all areas. These battles must be coordinated with fierce and continuous on the spot political struggles...

2. Cadre must provide correct leadership for the ideological task and develop, to the
full extent, the troops and people's bravery, spirit of self-sacrifice and determination to fight the enemy in all situations and under all conditions in their areas simultaneously with their production work.

3. Proper assessment of the spiritual factor must be made. It is man's hatred against the enemy, his political and revolutionary consciousness that decides victory in war, not weapons alone. The weak can win over the strong, rudimentary weapons over modern weapons, spirit over material. The People's war over an aggressive war, regardless of what type of war it is, a special or limited war. The protracted war can also win over the enemy's decisive war.

4. Cadres and troops must grasp and stand firm on the Party's guides for political and armed struggles combined with the three-pronged attacks to limit losses. We must fight the enemy with the whatever means we have on hand.

5. The enemy's paywar and Chieu Hai (Open arms) activity among the people and even in the army ranks must be countered energetically.

6. Spirit of unity, coordination in combat and uniformity in actions are also very important factors that can decide the war.

Don't let the Americans pass through the guerrilla network. Split them up and fight them so that they cannot coordinate with one another. In short, just fight them wherever they go.

VC Notebook.

Notebook, of an unidentified VC cadre, provides fragmentary notes on dates and locations of his unit during its movement from an unspecified location in NVN to 62 Triinh Province (HNW). Notes are translated as follows:

2d Company, Group 100, Song Hong, Work Site 32.

2d Company command cadre.

- Company Commander: Comrade Hang
- Political Officer: Comrade Tan
- 1st Platoon Leader: Comrade Tho
**USMACV CDEC Doc Log #**

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>4 May 1966</td>
<td>Assembled in Minh Phong Cooperative, Xuân Phong Village, Tho Xuan District, Thanh Hoa Province at 2000 hours.</td>
</tr>
<tr>
<td>9 May 1966</td>
<td>Assembled in Phuc Loi Cooperative, Cong Lieu Village, Hong Cong District, Thanh Hoa Province at 2400 hours.</td>
</tr>
<tr>
<td>13 May 1966</td>
<td>Assembled at Trung Son Hamlet, Yen Thanh Village, Yen Thanh District, Nghe An Province at 2400 hours.</td>
</tr>
<tr>
<td>16 May 1966</td>
<td>Assembled in Minh Tran Cooperative, Nam Thanh Village, Yen Thanh District, Nghe An Province at 2000 hours.</td>
</tr>
<tr>
<td>17 May 1966</td>
<td>Assembled in Nam Nhan Cooperative, Nam Hong Village, Nam Dinh District, Nghe An Province at 2400 hours.</td>
</tr>
<tr>
<td>27 May 1966</td>
<td>324th Division, 312th Regiment, 6th Battalion, 1st Company T.36, I/BN 31531 NT.</td>
</tr>
</tbody>
</table>

(MFII)

**Signature:**

RICHARD T. PRICE

1/LA, AIS
Chief, Evaluation Branch, COMC

KIN